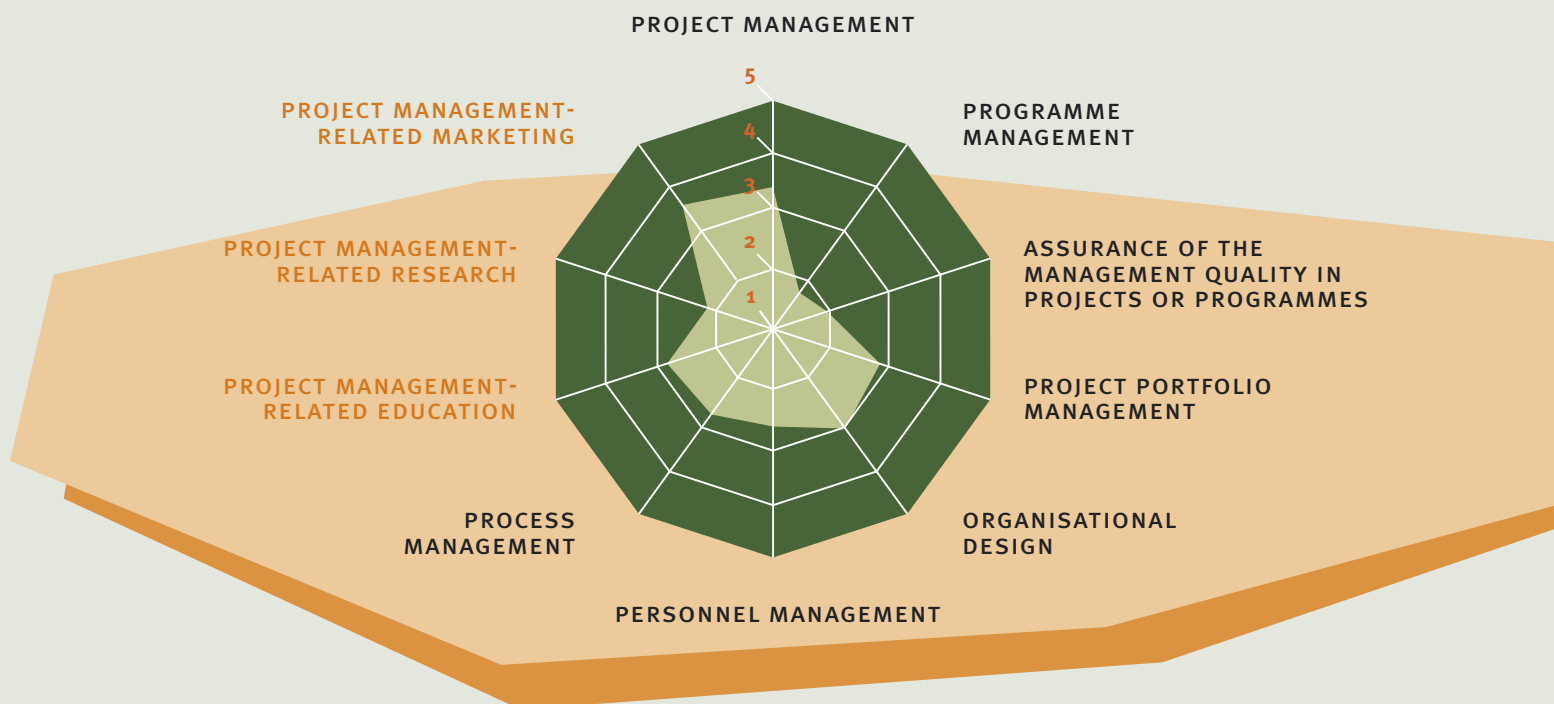


RESULTS OF THE RESEARCH PROGRAMME: *project orientation [international]*

www.poi.pmggroup.at



maturities of Austria in 2007 based on "project-oriented society *mature*"

- ★ *project orientation [international]* – the global research programme organised by the PROJEKTMANAGEMENT GROUP, Vienna University of Economics and Business Administration, Austria
- ★ Programme duration: 10th January 2005 to 9th July 2007
- ★ Cooperating project-oriented nations: Austria, Finland, Germany, Lithuania, Romania, Slovakia and South Africa
- ★ Models applied: "project-oriented company *mature*" and "project-oriented society *mature*"
- ★ 182 project-oriented companies benchmarked
- ★ Strategies for the further development of project-oriented companies and nations defined

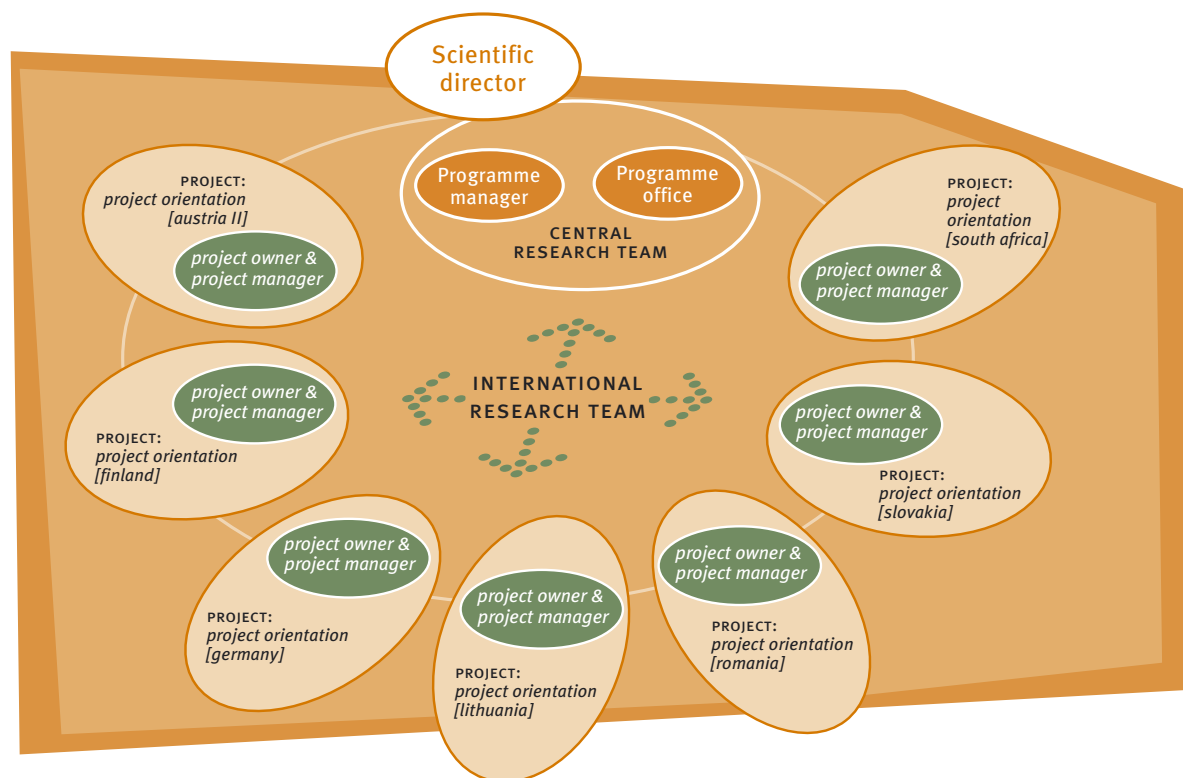
PROGRAMME CONTEXT


The programme *project orientation [international]* was based on the results of the IPMA research initiative “project-oriented society (POS)” (1999–2002) as well as on the pilot project “*project orientation [austria]*”, which was conducted by the PROJEKTMANAGEMENT **GROUP** from January 2004 until July 2005.

FAMILY OF *mature* MODELS

The *mature* ratios of a project-oriented company can be analysed by applying the model “project-oriented company *mature*”, which is based on *ROLAND GAREIS Management of the project-oriented Company*®. The maturities of the project-oriented nation can be analysed based on the model “project-oriented society *mature*”. It considers also project management-related services, namely education, research and marketing.

PROGRAMME ORGANISATION



 Programme organisation of *project orientation [international]*

COOPERATION PARTNERS



PROGRAMME ROLES

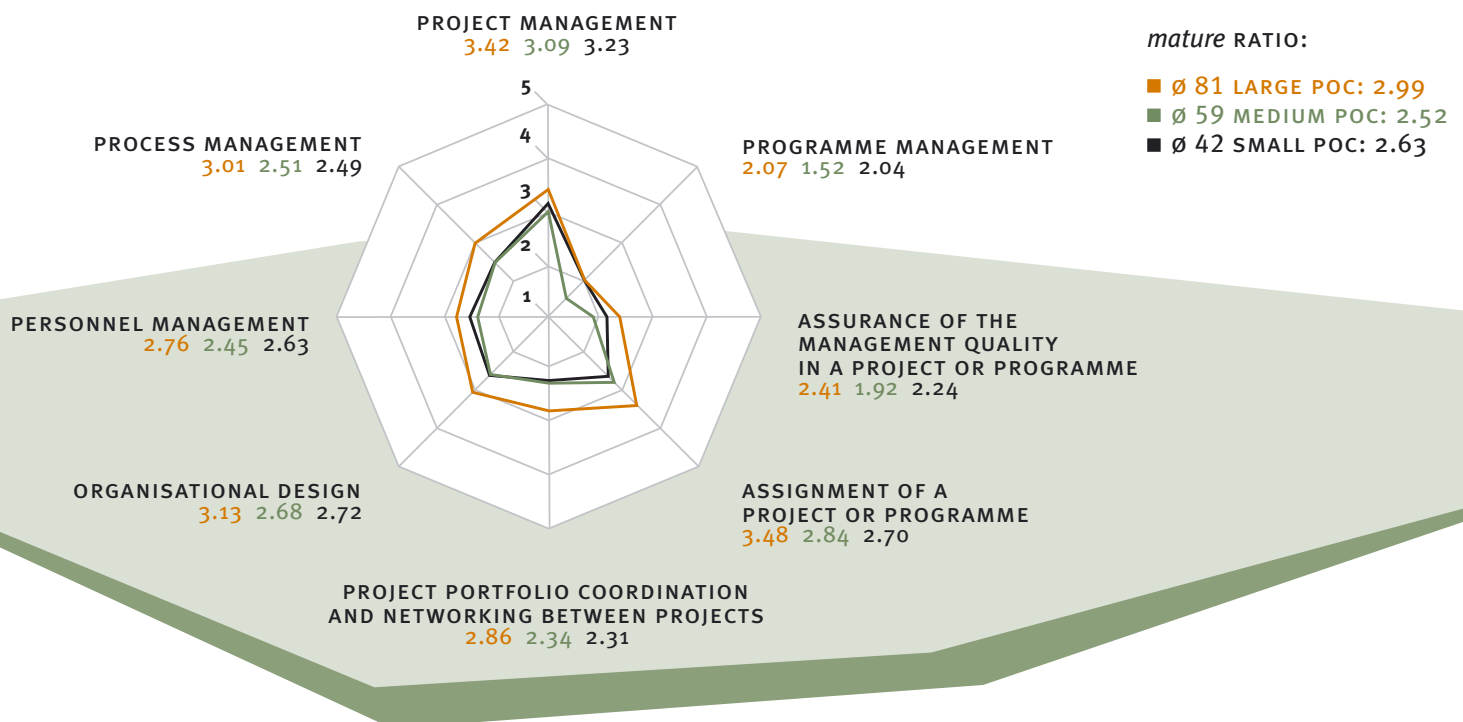
- * Scientific director & programme manager: *Roland Gareis*
- * Programme office: *Eva Füssinger, Renate Prantner*
- * Project partners:
 - ISM University of Management and Economics, Lithuania *Alfredas Chmieliauskas*
 - NORDAKADEMIE, Germany *Arno Müller*
 - PROJEKTMANAGEMENT GROUP, Austria *Eva Füssinger*
 - Project Management Association Finland, Finland *Rauno Puskala, Veikko Vällilä*
 - Project Management Association of Slovakia, Slovakia *Igor Travník*
 - ROLAND GAREIS CONSULTING srl, Romania *Violeta Simionescu*
 - University of the Free State, South Africa *JJP Verster*

RESEARCH PROCESS

- * Self-analysis of each project-oriented company with an online questionnaire (74 questions), answered by 5–10 employees individually or in a moderated analysis workshop
- * External-analysis of project management documents by the research team
- * Benchmarking project-oriented companies
- * Analysis of project management-related education, research and marketing
- * Definition of potentials for the further development of the maturities of the project-oriented companies
- * International benchmarking workshop for all national cooperation partners
- * Reporting and publishing

RESEARCH RESULTS: BENCHMARKING PROJECT-ORIENTED COMPANIES

The *mature* ratios of 182 companies differentiated by company sizes show increasing maturities by increasing company sizes.



maturities of 181 companies in 2007 based on "project-oriented company *mature*"

RESEARCH RESULTS: BENCHMARKING PROJECT-ORIENTED NATIONS

The *mature* ratios of the cooperating nations are shown in a benchmarking table below:

	ROMANIA	SLOVAKIA	LITHUANIA	AUSTRIA	GERMANY	SOUTH AFRICA	FINLAND
<i>mature</i> ratio	1.96	2.34	2.35	2.88	3.01	3.08	3.17
PROJECT MANAGEMENT	2.16	2.94	3.06	3.49	3.50	3.60	3.76
PROGRAMME MANAGEMENT	2.02	1.57	1.05	1.80	2.06	2.93	1.86
ASSURANCE OF MANAGEMENT QUALITY IN PROJECTS OR PROGRAMMES	1.88	2.54	1.73	2.01	1.98	3.31	2.95
PROJECT PORTFOLIO MANAGEMENT	2.11	2.99	2.61	2.98	2.95	2.96	2.56
ORGANISATIONAL DESIGN	1.89	2.34	2.87	3.14	2.99	2.87	3.54
PERSONNEL MANAGEMENT	1.93	2.16	2.60	2.70	2.61	3.14	3.03
PROCESS MANAGEMENT	1.76	2.28	2.82	2.83	3.12	2.95	3.11
PROJECT MANAGEMENT-RELATED EDUCATION	2.00	1.73	2.27	2.94	3.17	2.46	2.57
PROJECT MANAGEMENT-RELATED RESEARCH	1.32	1.32	2.17	2.20	2.73	2.85	3.02
PROJECT MANAGEMENT-RELATED MARKETING	2.31	2.56	1.42	3.69	4.11	3.61	3.25

The maturity ratios require contextual interpretations.

FUTURE ACTIVITIES

Project-oriented companies can analyse their maturities by applying “project-oriented company *mature*”. The results can be benchmarked with the data of the PMG database.

How mature is your project-oriented company?

CONTACT

E-mail: poi@pmgroup.at
www.poi.pmgroup.at

c/o PROJEKTMANAGEMENT GROUP
 Vienna University of Economics and Business Administration
 Franz Klein-Gasse 1, 1190 Vienna, Austria
 Tel: +43-1-42 77-29 401 Fax: +43-1-368 75